

PUBLIC  
BOARD OF EDUCATION OF HARFORD COUNTY  
MINUTES OF MONDAY, October 25, 2021

*The information included here provides a summary of the agenda items presented and actions taken during the above meeting of the Board of Education of Harford County. The video recordings of the Board meetings are the official record of the meetings and can be viewed at: <http://www.hcps.org/boe/livestream/>. Informational reports are located at: <https://www.hcps.org/boe/boardmeetingschedules.aspx>*

Open Session

The Board of Education of Harford County met in open session via video teleconference on Monday, October 25, 2021. President Rachel Gauthier called the meeting to order at 5:51 PM.

Board Members Present

All Board members were present with the exception of Ms. Kanae Holcomb, Mrs. Sonja Karwacki and Ms. Patrice Ricciardi, who had an excused absence.

In-person attendance: Mrs. Rachel Gauthier, Dr. Carol Mueller, and Mrs. Ariane Kelly

Virtual attendance: Dr. David Bauer, Dr. Joyce Herold, Dr. Roy Phillips, and Mr. Jansen Robinson

Motion, Second and Vote

Dr. David Bauer made a motion to waive public comment in its entirety in light of the limited nature of the open session. The motion was seconded by Dr. Mueller and approved in a voice vote 7-0.

Pursuant to 3-305(b)(1) of the General Provisions Article of the Annotated Code of Maryland, and upon a motion by Dr. Bauer, seconded by Dr. Herold, by unanimous vote of the Board members present, the Board of Education of Harford County met in closed session in a hybrid fashion.

Closed Session

Board Members Present

All Board members were present with the exception of Ms. Kanae Holcomb, Mrs. Sonja Karwacki and Ms. Patrice Ricciardi, who had an excused absence.

Staff Present:

Dr. Sean Bulson, Superintendent

Eric Davis, Chief of Administration

Ben Richardson, Assistant Superintendent for Human Resources

Patrick P. Spicer, Esq., General Counsel

Yvonne Rallo, Administrative Assistant and Recording Secretary

The Board of Education met in closed session for the purposes of discussing:

Topic: Presentation of background/qualifications of persons recommended by the Superintendent for the following position: Director of Strategic Initiatives

Reason for Closed Session: To preserve the privacy and confidentiality of information regarding the nominee. Mr. Ben Richardson, Assistant Superintendent for Human Resources led a discussion and presentation regarding the proposed candidate for the position of Director of Strategic Initiatives

No formal action was taken by the Board.

#### Adjournment

With no further business, Dr. Bauer motioned to adjourn, seconded by Dr. Herold, and with Board consensus, the closed session adjourned at 6:00 PM.

#### Business Meeting

#### Call to Order / Roll Call

President Gauthier called the meeting to order at 6:30 PM. Roll call was taken. All Board members were present with the exception of Mrs. Sonja Karwacki and Ms. Patrice Ricciardi, who had an excused absence.

In-person attendance: Mrs. Rachel Gauthier, Dr. Carol Mueller, Mrs. Ariane Kelly, and Ms. Kanae Holcomb

Virtual attendance: Dr. David Bauer, Dr. Joyce Herold, Dr. Roy Phillips, and Mr. Jansen Robinson

#### Adoption of Agenda

President Gauthier called for a motion to adopt the agenda.

Motion, Second and Vote - Dr. Bauer made a motion to adopt the agenda. The motion was seconded by Dr. Mueller and adopted in a voice vote 8-0.

#### Pledge of Allegiance

Dr. Mueller led the Pledge of Allegiance

#### Item A. Board Member Comments

Board member comments were provided.

#### Item B. Public Comments

Speakers were invited to the meeting to provide their comments for the record either in-person or virtually. President Gauthier read a statement regarding protocol for public comments which included a provision that each speaker would have three (3) minutes to speak. Mrs. Yvonne Rallo, Board of Education Administrative Support Coordinator, called on individual speakers who were in person at the meeting and had registered to speak at the Board meeting. There was one (1) speaker who had pre-registered to provide public comments virtually, however the individual provided their comment in-person. A total of seventeen (17) registered in-person public speakers provided comment.

#### Item C. Consent Agenda

President Gauthier called for a motion to approve the consent agenda as follows:

1. Affirmation of Monthly Contracts: September 2021
2. Monthly Personnel Report - September 2021
3. Contract Award: Security Equipment Upgrades for Multiple Locations
4. Contract Award: Furniture and Equipment for Joppatowne High School
5. Contract Award: School Nurses and Team Nurses

6. Contract Award: Bus Cameras
7. Minutes of Previous Board Meeting: October 11, 2021

Motion, Second and Vote - Dr. Bauer made a motion to approve the consent agenda. The motion was seconded by Dr. Herold and the consent agenda was approved in a voice vote of 8-0

Item D. Presentation of Comprehensive Annual Financial Report for the Year Ending June 30, 2021

Ms. Deborah Judd, Assistant Superintendent for Business Services, Mr. Jay Staab, Director of Finance, a representative from Clifton Larson Allen (CLA), Mr. Bill Early Jr., Principal, presented the comprehensive annual financial report for the fiscal year ended June 30, 2021. Questions from the Board members were answered by Ms. Judd.

No formal action was taken by the Board.

Item E. Update on Continuity of Learning

Superintendent Bulson shared that Harford County Public Schools (HCPS) will be starting indoor winter sports which will bring closer indoor contacts. HCPS will require weekly Covid-19 testing for unvaccinated students. More information on this requirement can be found on the HCPS.org website under “frequently asked questions”.

Superintendent Bulson introduced members of his leadership staff: Ms. Mary Nasuta, Supervisor of Health Services and Ms. Katie Ridgway, Director of Strategic Initiatives who gave updates on current Covid-19 metrics and shared current vaccination community rates. Ms. Ridgway shared that on Monday, October 25, 2021, Harford County Public Schools (HCPS) released the new operational status guide with important updates. The guide has been updated with language that aligns with the Centers for Disease Control (CDC) measures for Covid-19 transmission rates. The CDC uses: low, moderate, substantial, and high transmission to categorize a county’s Covid-19 experience. Questions from the Board members were discussed and answered by Superintendent Bulson and HCPS leadership staff.

Item F. Decision on Administrative and Supervisory Appointments

Mr. Ben Richardson, Assistant Superintendent for Human Resources, sought Board approval of the Superintendent’s nominee, Ms. Katie M. Ridgway for the position of Director of Strategic Initiatives.

Motion, Second and Vote – Dr. Bauer made a motion to accept the Superintendent’s recommendation to appoint Ms. Katie M. Ridgway to the position of Director of Strategic Initiatives. The motion was seconded by Dr. Mueller. The motion was approved in a roll call vote of 8-0.

Item G. Presentation on Superintendent’s Recommendation to the Board of Education for Balancing Enrollment

Superintendent Bulson presented the Board his final recommendations for Balancing Enrollment and consist of the four (4) major sections listed below:

1. Address Middle School Capacity Concerns (Implementation 2022)
2. Address Elementary School Capacity Concerns (Implementation 2026)
3. Plan for Future Growth
4. Policy and Procedure Updates

No formal action was taken by the Board.

Please see attached for full Power Point presentation.

Item H. Presentation of FY 2023 Capital Improvement Program

Mr. Cornell Brown, Assistant Superintendent for Operations, Ms. Patti Jo Beard, Executive Director of Facilities Management, Mr. Chris Morton, Supervisor of Planning and Construction and Ms. Missy Valentino, Facilities Planner shared a fifth presentation for the FY 2023 Capital Improvement Program (CIP). The presentation covered the local only funding needs as identified by Harford County Public Schools (HCPS) stakeholders. Mr. Brown sought the Board's acceptance of the presentation of the FY 2023 Capital Improvement Program.

No formal action was taken by the Board.

Please see attached for full Power Point presentation.

Item I. Decision on Proposed Request to Delete Board Policy 02-0037-000 Student Backpack Use

Patrick P. Spicer, Esq., led a discussion regarding the proposed request to delete Board Policy 02-0037-000 Student Backpack Use as the Superintendent believes that the subject of the policy generally is an operational in nature and would be more appropriately the subject of an administrative procedure. The policy was posted for public comment and no comments were received. Mr. Spicer requested the Board consider a motion to approve the Superintendent's recommendation that the Board Policy entitled 02-0037-000 Student Backpack Use, be deleted from the Board Policy Manual.

Motion, Second and Vote - Dr. Bauer made a motion to accept the Superintendent's recommendation to delete Board Policy 02-0037-000 Student Backpack Use. The motion was seconded by Dr. Mueller and approved in a roll call vote of 8/0.

Item J. Superintendent's Report

Superintendent Bulson's report was provided as follows:

- Superintendent Bulson reminded the community that the Harford County Public Schools FY 2023 Budget Survey is available for public input until Friday, October 29, 2021 and can be found on the HCPS.org website.
- Superintendent Bulson reminded the community that the Harford County Public Schools proposed calendar for the 2022-2023 school year survey is available for public input until Friday, November 26, 2021 on the Board of Education's webpage at HCPS.org.
- Superintendent Bulson reminded the community that the applications for Harford County Public Schools 2022-2023 Magnet and Technical programs are open until December 1, 2021

Adjournment

With no further business and with Board consensus the meeting adjourned at 8:47 PM.

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Sean W. Bulson, Ed. D.  
Superintendent of Schools and Secretary-Treasurer

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Rachel Gauthier, Board President  
Board of Education of Harford County



BOARD OF EDUCATION OF HARFORD COUNTY  
NOTICE OF PUBLIC COMMENT PARTICIPATION  
MONDAY, OCTOBER 25, 2021

OPEN SESSION: 5:45 PM - 5:50 PM

This meeting will be conducted virtually with no public attendance due to the brief nature of this meeting and the logistical issues regarding allowing public attendance in advance of the 6:30 PM meeting.  
*\*The only item the Board will consider during this open meeting is consideration of meeting in a closed session.*

CLOSED SESSION: 5:50 PM - 6:15 PM

BUSINESS MEETING: 6:30 PM – ADJOURNMENT

This meeting will be conducted in a hybrid fashion and public attendance will be permitted as explained below:

**DOORS WILL OPEN AT 6:20 PM AND THE MEETING WILL BEGIN AT 6:30 PM**

The Board of Education of Harford County will hold a hybrid Business Meeting on Monday, October 25, 2021, at 6:30 PM in the Board Room of the A.A. Roberty Building with Board Members, staff, and presenters in attendance both virtually and in-person. A 60-seat capacity will be available to the public. Seats will be available on a first come-first served basis. The meeting will be streamed live and archived for later viewing on the HCPS [Website](#).

**Public Comment Participation Call-In Process**

Community members who wish to provide comments virtually during the Public Comments segment of the Business meeting are required to register by completing this form [Public Comment Registration Form](#).

Registrations must be received by 9:00 AM on Monday, October 25, 2021. All fields on the registration form must be completed.

1. First and Last name
2. Email Address
3. Phone Number
4. Registration forms are limited to one (1) per person

- Registered speakers will receive an email from HCPS with a Call-in Phone # and a Conference ID #.
- Registered speakers are required to call-in and enter the conference ID# at 6:30 PM on Monday, October 25, 2021.
- **Important: If you are unable to take your phone off mute, you may need to dial \*6.**
- If you are admitted from the virtual lobby to the meeting, you will be greeted by an HCPS staff member when it is time to begin your public comment. Expected hold time in the virtual lobby may vary based on number of registered speakers. The maximum wait time in the lobby is 30 minutes; should you be disconnected please call back.

**Public Comment Participation In-Person Process**

Persons who are attending the meeting in person, as provided above, may make in-person public comment. Board Comment cards will be available for Board meeting attendees prior to the Board Meeting for sign-up. Board Comment Registration forms are limited to one (1) per person.

**The Board has authorized public comment as follows:**

- Board policy permits speaker three (3) minutes to provide comments. **However, Board policy authorizes the Board to reduce the amount of time allocated to each speaker if allocating 3 minutes to each speaker will impede the Board's ability to complete scheduled business.** It is anticipated that in light of the number of speakers at recent Board meetings, the Board will reduce the amount of time allocated to each speaker. Consequently, please be prepared to abbreviate your comments.
- The Board will receive in-person public comment first and virtual public comment second. The Board expects that all comments will be submitted with the decorum and respect appropriate to the conduct of public business.
- Topics such as personnel matters, pending appeals, specific student disciplinary matters or which constitute commercial solicitations are not permitted.
- Disparaging comments, personal attacks, and inflammatory remarks about specific schools or personnel are not permitted. Speakers who engage in these comments will be reminded of the rules and the Board reserves the right to remove the speaker.
- All public comments submitted will be part of the records maintained by the Board office.

**Speakers are reminded that public comments are considered public information and, as such, are subject to the Maryland Public Information Act.**

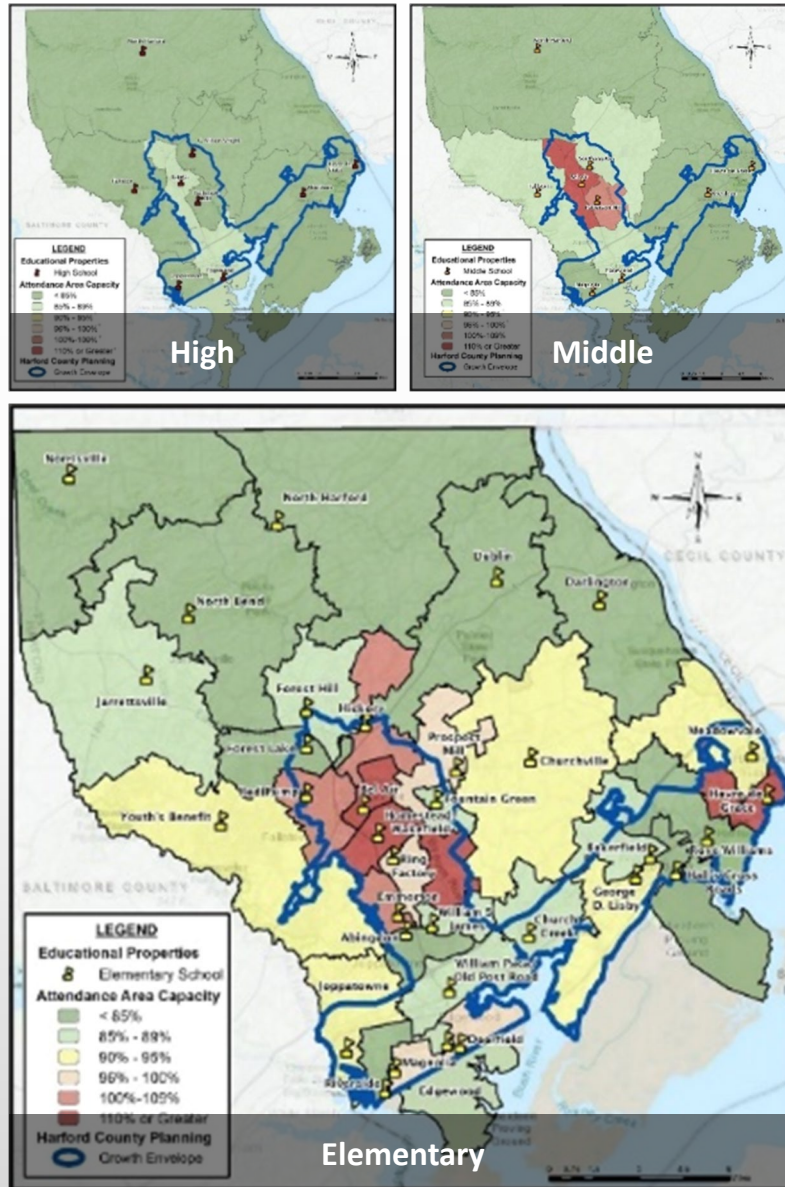
# BALANCING ENROLLMENT

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SUPERINTENDENT'S  
RECOMMENDATIONS



# Enrollment and School Capacity Trends



- *Increasing Enrollment*
- *Increasing Special Education Needs*
- *Increasing Pre-K Enrollment and Full Day Programs*
- *Overcrowding of schools within the County's growth envelope*

# Adequate Public Facility Ordinance (APFO)

- If a school is at or projected to be at 110% of State Rated Capacity (SRC) within 3 years
- Preliminary plans for subdivisions of greater than five lots cannot be approved

**Bel Air  
Elementary  
School**

**Homestead/Wake  
field Elementary  
School**

**Emmorton  
Elementary  
School**

**Havre de Grace  
Elementary  
School**

**Red Pump  
Elementary  
School**

**Bel Air Middle  
School**

# Balancing Enrollment Process

We  
are  
here

## Step 1: Initiation

- Introduction
- Data gathering
- Community and stakeholder guiding principles

October 2020 –  
December 2020

## Step 2: Assessment

- Alternative option development
- Advisory committee reviews
- Community Education Forums
- Staff recommendation to Superintendent

January 2021 –  
June 2021

## Step 3: Superintendent Recommendation

- Superintendent community public hearings
- Superintendent's recommendation to the Board of Education

June 2021 –  
October 2021

## Step 4: Board Of Education Approval

- Board of Education public hearing(s)
- Board of Education decision

October 2021 –  
February 2022

## Step 5: Implementation

- Middle School
- Elementary School

September 2022 –  
September 2026

# RECOMMENDATIONS

**RECOMMENDATION I: ADDRESS  
MIDDLE SCHOOL CAPACITY  
CONCERNS**

**RECOMMENDATION II: ADDRESS  
ELEMENTARY SCHOOL CAPACITY  
CONCERNS**

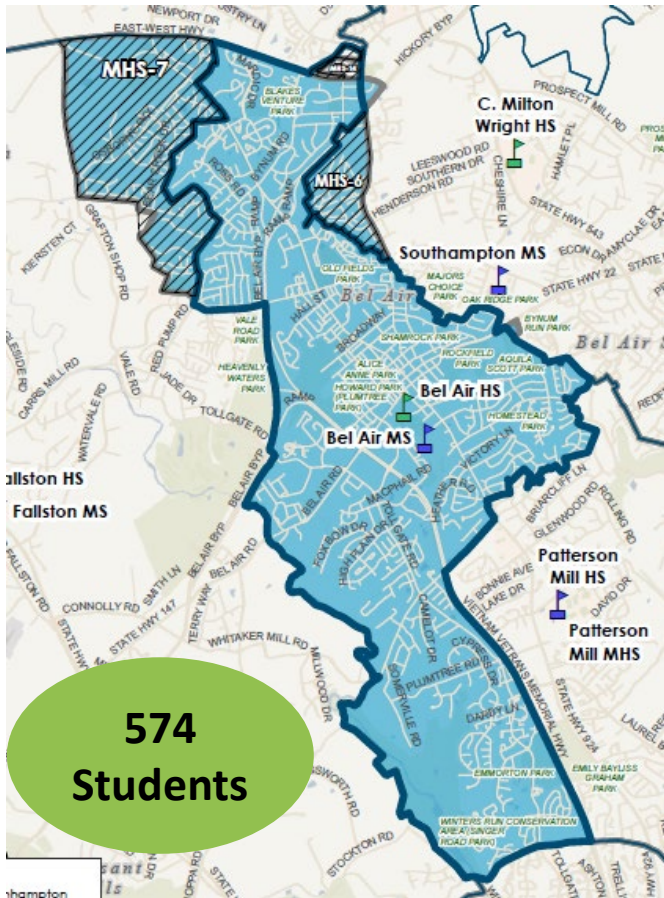
**RECOMMENDATION III: PLAN FOR  
FUTURE GROWTH**

**RECOMMENDATION IV: POLICY /  
PROCEDURE**

# RECOMMENDATION I

## ADDRESS MIDDLE SCHOOL CAPACITY CONCERNS

### I.A) BEL AIR MIDDLE AND HIGH SCHOOL BOUNDARY ADJUSTMENTS

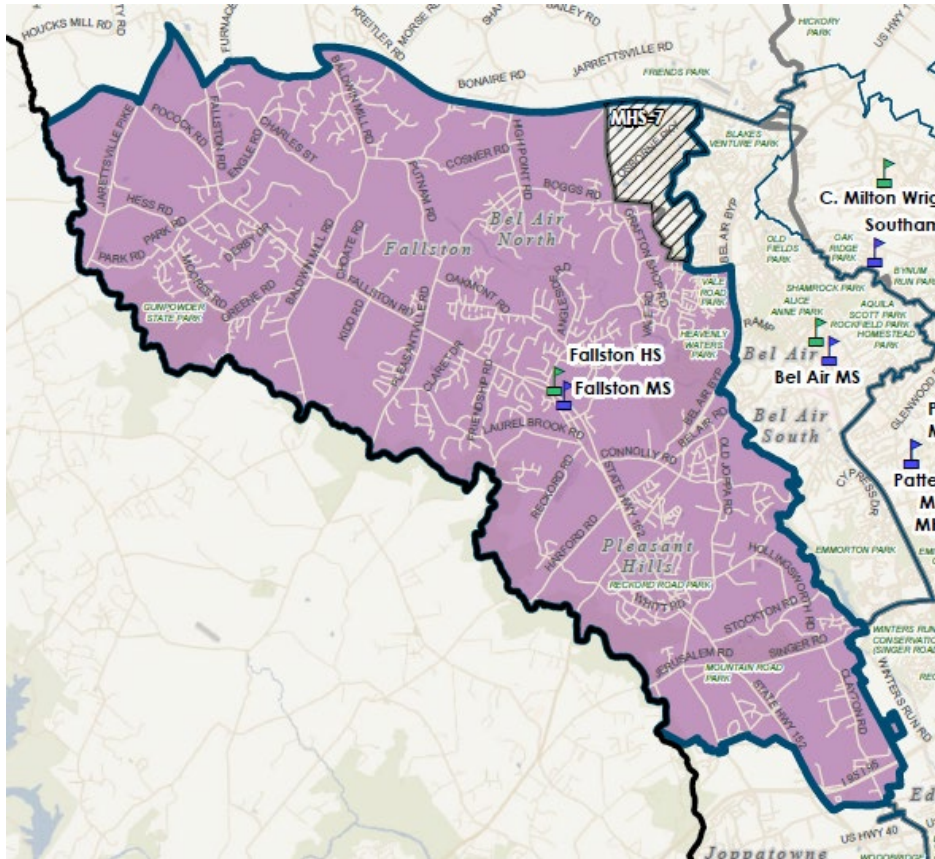


<b>MHS-6</b> Bel Air > Southampton/C. Milton Wright	Irwin's Choice, Village Green, Kelly Glen neighborhoods (101 current middle school students; 104 current high school students)
<b>MHS-7</b> Bel Air > Fallston	Blakes Legacy, Cedarwood, Harford Estates neighborhoods, includes Bernadette Dr. Further north, Rock Spring Church Rd. to the east of Grafton Shop Rd., Deer Spring, and Rock Spring Rd. across from Deer Spring. (166 current middle school students; 203 current high school students)
<b>MHS-14</b> Southampton > Bel A	Hickory Village Mobile Home Park neighborhood. (6 current middle school students; 9 current high school students)

School	Existing		Recommendation	
	2019	2026	2019	2026
Bel Air Middle	116.30%	121.80%	96%	99.50%
Bel Air High	97.90%	87.40%	80.60%	71.80%

**RECOMMENDATION I**  
**ADDRESS MIDDLE**  
**SCHOOL CAPACITY**  
**CONCERNS**

**I.B) MINIMIZE IMPACT TO FALLSTON SCHOOL**  
**CAPACITY**



- Current Fallston students remain at Fallston Middle and High School
- Accommodate increase enrollment within existing facilities

School	Functional Capacity	Option 1: Adding portable classrooms			
		2019 Enrollment	2019 Utilization	2026 Enrollment	2026 Utilization
Fallston MS	1020	1091	107.0%	1148	112.6%
Fallston HS	1509	1142	75.5%	1056	70.0%

School	Functional Capacity	Option 2: Utilize High School Capacity			
		2019 Enrollment	2019 Utilization	2026 Enrollment	2026 Utilization
Fallston MS	1020	708	69.4%	765	75.0%
Fallston HS	1509	1525	101.1%	1394	92.4%



**RECOMMENDATION I**  
**ADDRESS MIDDLE**  
**SCHOOL CAPACITY**  
**CONCERNS**



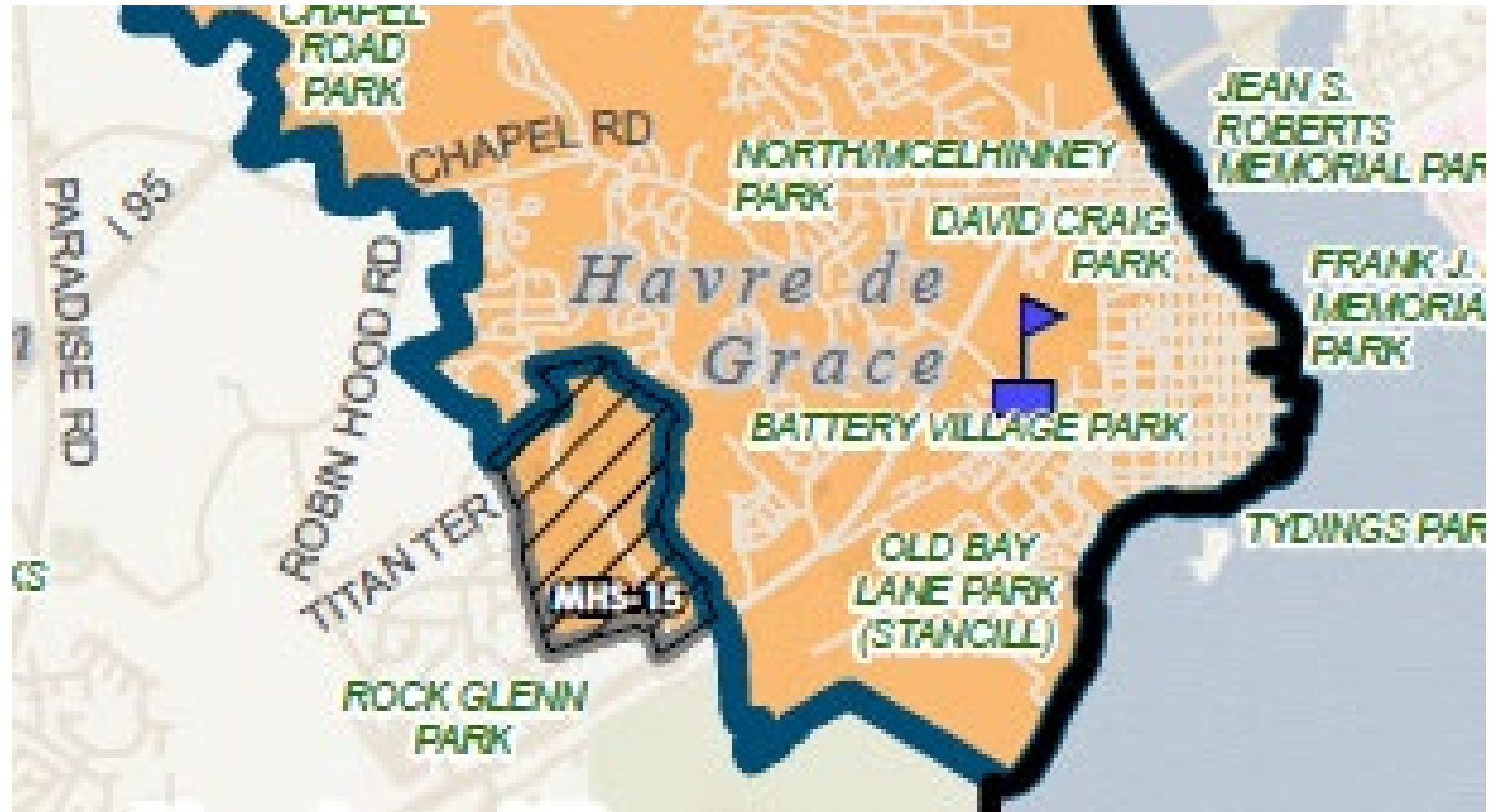
**I.C) HAVRE DE GRACE MIDDLE AND HIGH SCHOOL**  
**ATTENDANCE BOUNDARY ADJUSTMENTS**

- Currently not over capacity
- Significant growth planned
- Change area of planned development

**MHS-15**

Havre de  
 Grace >  
 Aberdeen

- Area on either side of Blenheim Ln.
- Not yet developed.  
 (No current students)



**RECOMMENDATION I**  
**ADDRESS MIDDLE**  
**SCHOOL CAPACITY**  
**CONCERNS**

**I.D) REQUEST STATE RATED CAPACITY ADJUSTMENTS**  
**AT PATTERSON MILL MIDDLE/HIGH SCHOOL**

- Utilize full building
- Maryland Department of Planning (MDP)
- Develop a single facility capacity
- Keep the school under the APF ordinance threshold
- Utilize portables to accommodate space shortfalls

School	SRC	2021	2022	2023	2024	2025	2026
<b>Patterson Mill Middle</b>	731	108%	109%	109%	110%	111%	111%
<b>Patterson Mill High</b>	992	87%	87%	87%	85%	84%	84%
<b>TOTAL FACILITY CAPACITY</b>	<b>1723</b>	<b>96%</b>	<b>96%</b>	<b>96%</b>	<b>95%</b>	<b>95%</b>	<b>95%</b>

RECOMMENDATION II  
ADDRESS ELEMENTARY  
SCHOOL CAPACITY  
CONCERNS

II.A) BUILD A COMBINED SPECIAL EDUCATION  
AND ELEMENTARY EDUCATION FACILITY



- Address current and future capacity issues within elementary schools
- Keep HCPS in line with completing one major capital project at a time.
- Prevent the current major capital priorities from being deferred.
- The school would be eligible for State funding.
- Provide John Archer students direct access to learning opportunities with their typical developing peers.
- Potential lab school for current HCPS students aspiring to be teachers.

RECOMMENDATION II  
ADDRESS ELEMENTARY  
SCHOOL CAPACITY  
CONCERNS

II.B) ELEMENTARY SCHOOL BOUNDARY  
ADJUSTMENT

**Implement  
2026/2027  
school year**

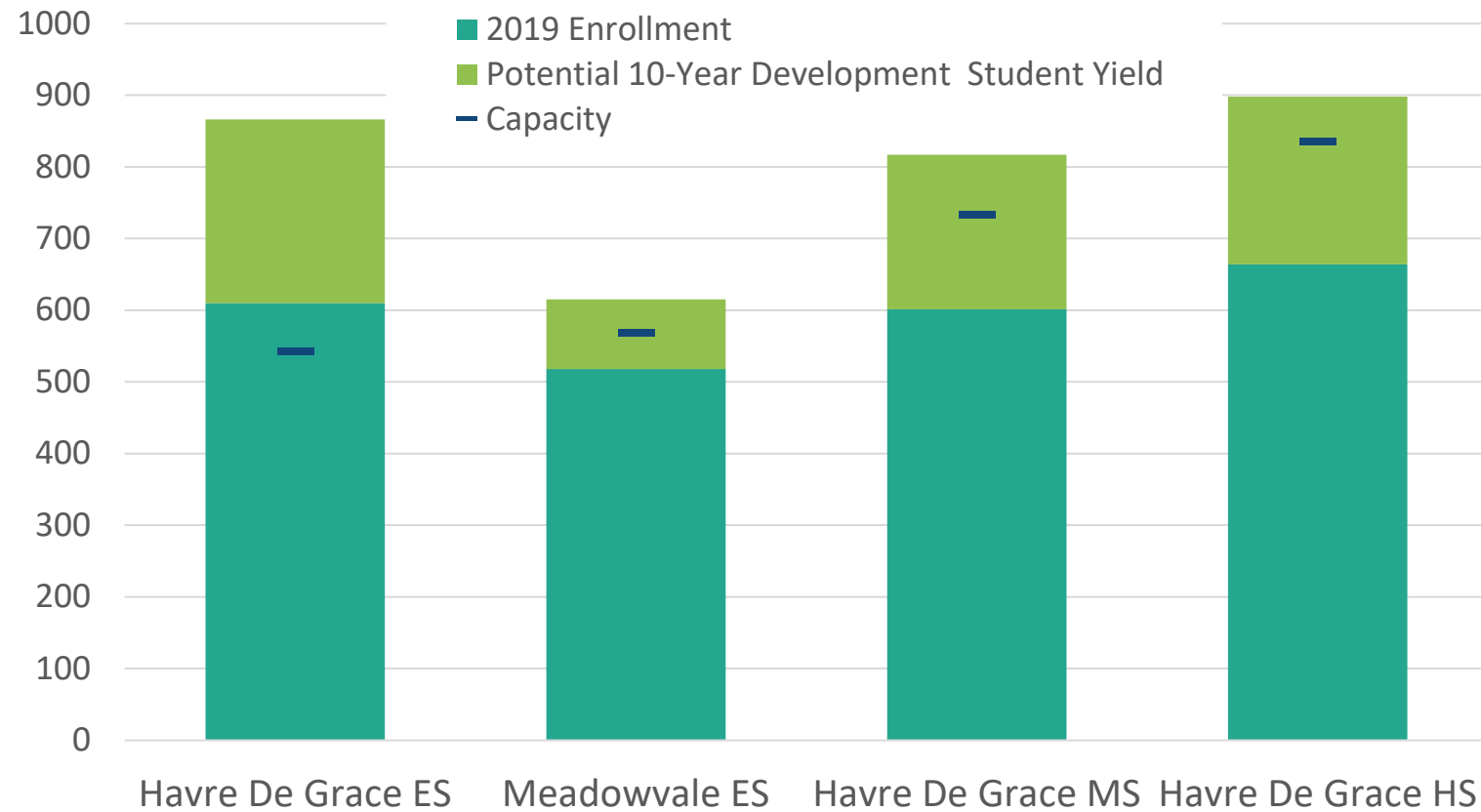
- Elementary school change areas **not** impacted by opening the new school
- Re-evaluate the Advisory Team's recommended change areas
- Revise
  - Updated attendance data
  - Impact of new school
  - Program needs (Pre-K and Special Education)

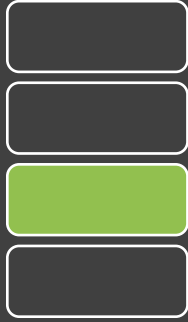
**RECOMMENDATION III  
PLAN FOR FUTURE  
GROWTH**

**III.A) COUNTY PROPERTY ACQUISITION HAVRE DE  
GRACE FOR FUTURE SCHOOL SITE**

- (i) Preliminary approval. Preliminary subdivision plans exceeding five lots and site plans for multifamily residential developments exceeding five dwelling units shall not be approved at locations where either of the following conditions exist:
  - (a) The enrollment at the elementary school which then serves the site and all abutting elementary school attendance areas is greater than 110% of the rated capacity or is projected to be greater than 110% within three years; or
  - (b) The enrollment of either the middle school or high school which serves the site and all abutting respective middle and high school attendance areas is greater than 110% of the rated capacity or is projected to be greater than 110% within three years.

School	Potential Single Family	Potential Multi-Family
Havre De Grace ES	788	556
Meadowvale ES	504	50
Havre De Grace MS	1292	606
Havre De Grace HS	1292	606





**RECOMMENDATION III  
PLAN FOR FUTURE  
GROWTH**

**III.B) ADD CAPACITY TO BEL AIR MIDDLE SCHOOL**

- Major capital project to address the systemic and capacity issues
- Capacity and enrollment trends at Bel Air Middle School, Fallston Middle and High Schools and Patterson Mill Middle / High School
- Development plans

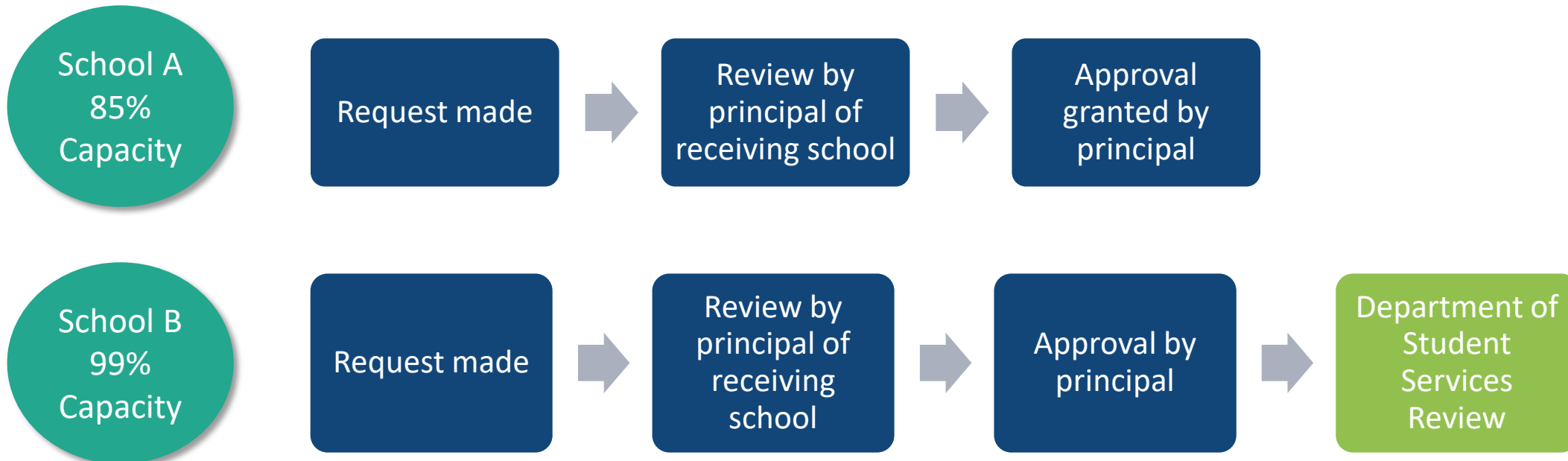


PROJECTS - STATE/LOCAL	FY23	FY24	FY25	FY26	FY27	FY28	FY29	FY29	FY30
	22-23	23-24	24-25	25-26	26-27	27-28	28-29	29-30	30-31
Homestead/Wakefield ES Replacement School (SRC= 1100)	Yellow	Yellow	Light Green						
New combination John Archer and Elementary School Campus Hills (John Archer SRC = 200) Elementary School SRC = 700)		Light Orange	Yellow	Yellow	Light Green				
William Paca/Old Post ES Replacement School (SRC = 1154)				Light Orange	Yellow	Yellow	Light Green		
<b>Bel Air Middle School Addition / Modernization (SRC-TBD)</b>						Light Orange	Yellow	Yellow	Light Green

RECOMMENDATION IV  
POLICY / PROCEDURE

IV.A) BOUNDARY EXCEPTIONS

- Revise current boundary exception policies and procedures
- Include provisions for the approval process once a school reaches a certain utilization threshold
- Schools at a specific utilization will require a secondary review by the Department of Student Services



RECOMMENDATION IV  
POLICY / PROCEDURE

IV.B) GRANDFATHERING  
*Elementary*

Transportation is **not** provided for students choosing to remain at current schools under the grandfathering clause

- New school: All elementary students enrolled as of June 2026, with an active address within the new school attendance area will be eligible to continue at the same school.
- Other elementary school change areas: All students enrolled in 4th grade as of June 2026 with an active address within a change area will be eligible to continue at the same school.
- Younger siblings: If older sibling taking advantage of one of the above elementary school grandfathering options, younger will be eligible to continue at the same school as their older siblings.

RECOMMENDATION IV  
POLICY / PROCEDURE

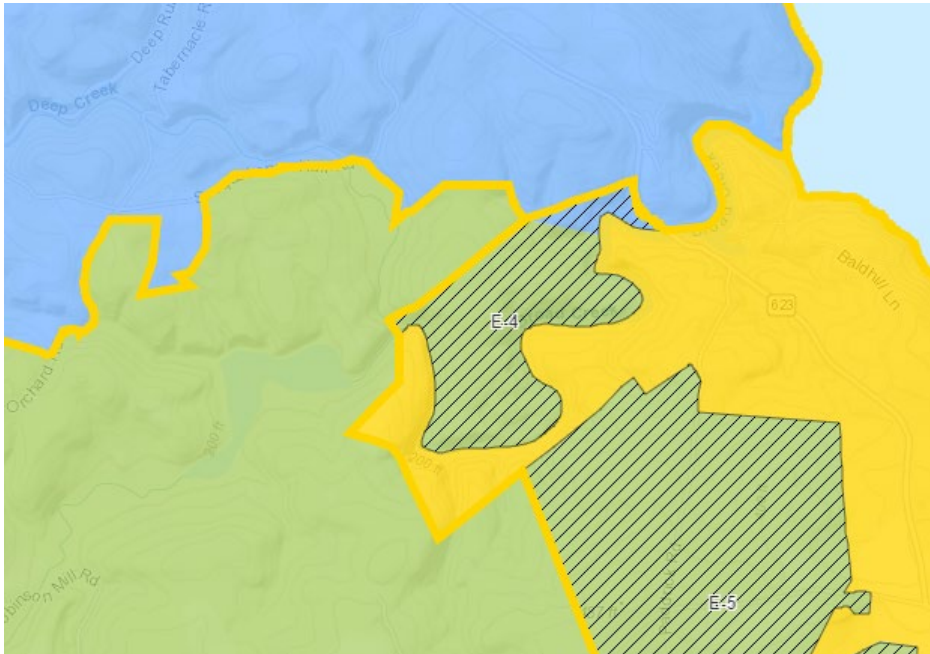
IV.B) GRANDFATHERING  
*Middle & High*

Transportation is **not** provided for students choosing to remain at current schools under the grandfathering clause

- Students enrolled in a middle or high school on the last day of school, June 2022, with an active address within a change area will be eligible to continue at that school.
- If a student takes advantage of the grandfathering provisions in the middle school, they can continue through the feeder system into the associated high school.
- Students starting 6<sup>th</sup> grade in September 2022, with an older sibling taking advantage of one of the above grandfathering options, will be eligible to continue within the same feeder system.

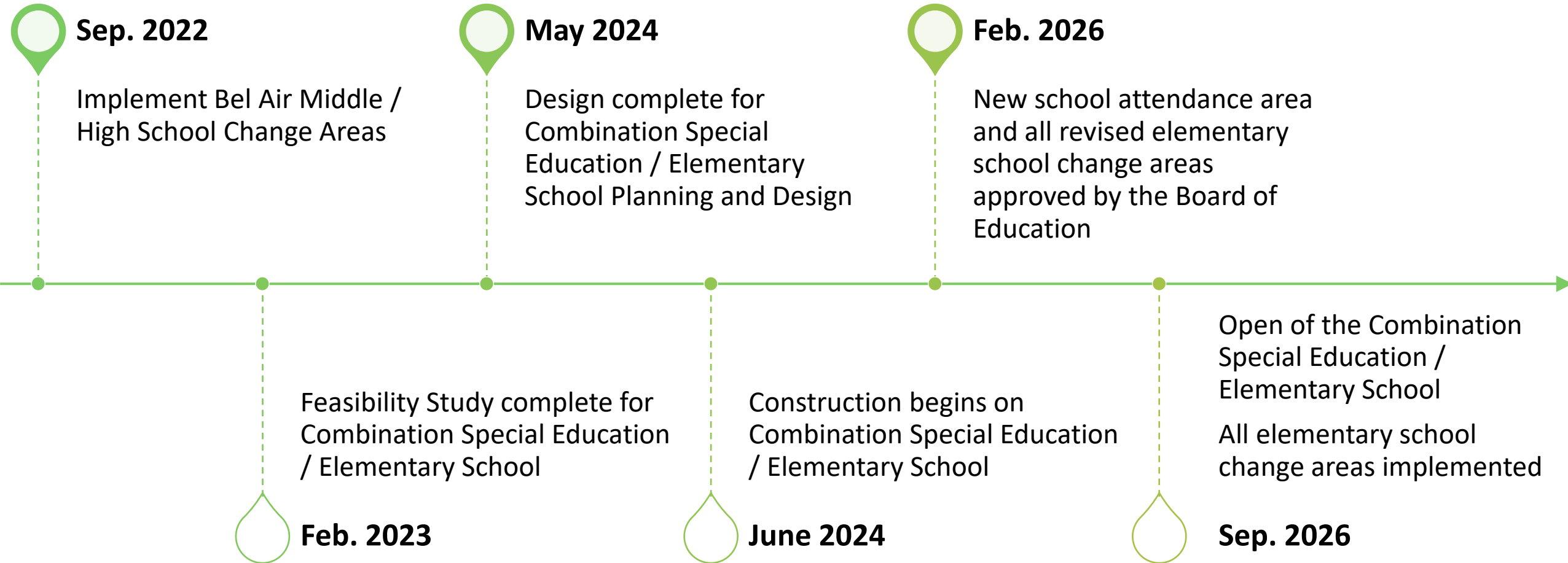
RECOMMENDATION  
IV  
POLICY / PROCEDURE

## IV.C) FUTURE MINOR ADJUSTMENTS



- Develop new policies and procedures to implement minor boundary adjustments
- Address small issues as they occur
  - New development
  - Transportation
- Policy to include
  - Clear definition of what constitutes a minor adjustment
  - Parameters the adjustment must meet
  - Eligible reasons for making an adjustment
  - Procedures and approval process

# TIMELINE





# **FY 2023 Capital Improvement Program**

**Fifth presentation to the**

**Board of Education**

July 12, 2021

August 16, 2021

September 13, 2021

September 27, 2021

**October 25, 2021**



# Background and Overview

## Capital budget approval timeline

- State submission – October
- County submission – January

## Review capital needs only funded by the County

- Overview of local funding
- FY 2023 County CIP Needs

## FY 2023 State Eligible Request

PROJECT	STATE FUNDING SOURCE	FY 23 STATE REQUEST	FY 23 LOCAL MATCH REQUEST	TOTAL FY23 REQUEST	TOTAL PROJECT COST
Homestead Wakefield Elementary School	Built to Learn / CIP	\$15,762,000	\$22,172,667	\$37,934,667	\$82,568,334
Bakerfield Elementary School Roof Replacement	Healthy Schools Grant / CIP	\$1,242,000	\$926,000	\$2,168,000	\$2,168,000
Harford Technical High School Multi-Systemic Renovation	CIP	\$10,000,000	\$10,000,000	\$20,000,000	\$45,968,375
Meadowvale Elementary School Chiller Replacement	CIP	\$436,000	\$429,000	\$865,000	\$865,000
Bakerfield Elementary School Chiller Replacement	CIP	\$631,000	\$621,000	\$1,252,000	\$1,252,000
Addressing schools with elevated lead testing results	Healthy School Grant	\$179,235	\$105,265	\$284,500	\$284,500
Swan Creek HVAC Upgrades	Healthy Schools Grant / CIP	\$1,469,000	\$1,663,000	\$3,132,000	\$3,132,000
<b>TOTAL</b>		<b>\$29,719,235</b>	<b>\$35,916,932</b>	<b>\$65,636,167</b>	<b>\$136,238,209</b>



# Major County Funding Sources for HCPS CIP

## General Fund

**Obligation Bonds**– are also known as full faith and credit bonds, and their quality and payment is based on the general credit and taxing power of the County.

- New, replacement, and renovation projects
- Major HVAC
- 15+ year life expectancy

**Pay-As-You-Go (Paygo)** - the practice of financing expenditures with funds that are currently available rather than borrowed.

- General repair and replacement
- Fleet management and bus replacement
- Technology infrastructure
- Facility maintenance



# Local Only Funding Needs

BOE Approval  
December

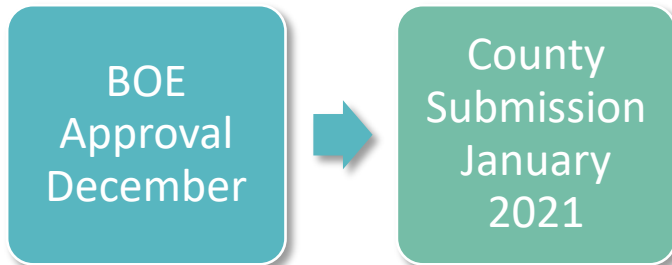


County Submission  
January 2021

PROJECT	LOCAL NEED
<b>Technology Infrastructure</b>	
Aging Technology Systems	\$5,229,000
Communication Systems - Phone and PA Systems for 12 schools	\$650,000
<b>Total Technology Infrastructure</b>	<b>\$5,879,000</b>
<b>Life, Health, Safety and Compliance Measures</b>	
Compliance with Maryland Lead Water Testing Standards <sup>1</sup>	\$2,711,000
Emergency Systems & Communications	\$744,000
Environmental Compliance	\$200,000
Security Measures	\$450,000
Domestic Water & Backflow Prevention	\$60,000
<b>Total Life, Health, Safety and Compliance Measures</b>	<b>\$4,165,000</b>
<b>Fleet Replacement</b>	
Replacement Special Needs Buses	\$3,451,000
Vehicles and Equipment	\$1,634,000
	<b>\$5,085,000</b>
<b>HCPS Site Improvements</b>	
Stormwater Mgt, Erosion, Sediment Control <sup>1</sup>	\$1,631,000
Septic Facility Code Upgrades	\$75,000
Paving - Overlay and Maintenance	\$440,000
Paving - New Parking Areas	\$416,000
Fencing	\$100,000
<b>Total HCPS Site Improvements</b>	<b>\$2,562,000</b>

<sup>1</sup> Subject to change

# Local Only Funding Needs



PROJECT	LOCAL NEED
<b>Educational Facility Program</b>	
Special Ed Facility Improvements <sup>1</sup>	\$1,052,000
Textbook/Supplemental Refresh	\$1,000,000
Music Equipment Refresh	\$75,000
Band Uniform Refresh	\$225,000
Equipment & Furniture Replacement	\$100,000
Career & Tech Education Equipment Refresh	\$2,065,000
<b>Total Educational Facility Program</b>	<b>\$4,517,000</b>
<b>HCPS Facilities Master Planning</b>	
Facility Planning	\$200,000
<b>Total HCPS Facilities Master Planning</b>	<b>\$200,000</b>
<b>Athletic and Recreation Repairs and Improvements</b>	
Outdoor Track Reconditioning	\$279,000
Athletic Fields Repair & Restoration	\$100,000
Swimming Pool Renovations	\$1,000,000
Playground Equipment	\$500,000
<b>Total Athletic and Recreation Repairs and Improvements</b>	<b>\$1,879,000</b>

<sup>1</sup> Subject to change

# Local Only Funding Needs

BOE Approval  
December



County Submission  
January 2021

PROJECT	LOCAL NEED
<b>Major HVAC Repairs</b>	
Major HVAC Repairs	\$2,536,000
<b>Total Major HVAC Repairs</b>	<b>\$2,536,000</b>
<b>HCPS Facility Repair Program</b>	
ADA Improvements	\$600,000
Building Envelope Improvements	\$200,000
Floor Covering Replacement	\$150,000
Folding Partition Replacement	\$150,000
Bleacher Replacement	\$100,000
Locker Replacement	\$150,000
<b>Total HCPS Facility Repair Program</b>	<b>\$1,350,000</b>
<b>Relocatables</b>	
Relocatables <sup>1</sup>	\$400,000
<b>Total Relocatables</b>	<b>\$400,000</b>
<b>HCPS Local Major Capital Project</b>	
Harford Glen Pier	\$500,000
Harford Glen Truss Bridge Removal	\$125,000
<b>Total HCPS Local Major Capital Project</b>	<b>\$625,000</b>

<sup>1</sup> Subject to change



# Total Identified Needs

	State Funding Needs	Local Funding Needs
State Eligible Projects BOE Approval September	\$29,719,235	\$35,916,932
Local Only Projects BOE Approval December	\$0	\$29,198,000
<b>Total Needs</b>	<b>\$29,719,235</b>	<b>\$65,114,932</b>
	<b>\$94,834,167</b>	



# Prioritizing CIP Needs – Decision Matrix

## 1: Each identified CIP need is scored

- Level of Need
- Project Category
  - Compliance Requirement
  - Facility Requirement
  - Academic Requirement
  - General Replacement
- State Funding
- Project Considerations
  - Program Impact
  - Safe Secure & Healthy Learning Environment
  - Facility Impact
  - Student Enrollment Impact
  - Compliance and Mandates
  - Fiscal Constraints

HARFORD COUNTY PUBLIC SCHOOLS FISCAL YEAR 2021 - CAPITAL IMPROVEMENT PROGRAM NEEDS											
BOARD OF EDUCATION DECISION MATRIX											
PROJECT (Not in Priority Order)	PROJECT DESCRIPTION	PROJECT CATEGORY SCORE	Program Impact	Safe & Secure Environment	Facility Impact	State Rated Capacity Impact	Regulatory Compliance	Fiscal Constraints	State Eligibility	Level of Need	TOTAL SCORE
Sample need A	Description A										0
Sample Need B	Description B										0
Sample Need C	Description C										0
Sample Need D	Description D										0
Sample Need E	Description E										0
Sample Need F	Description F										0
Sample Need G	Description G										0
Sample Need H	Description H										0
Sample Need I	Description I										0
Sample Need J	Description J										0



# Prioritizing CIP Needs – Decision Matrix

**2: Grouped by Level of Need**

**3: Prioritized within the grouping by the final calculated score**

